



RENEWABLES
MANAGEMENT
SERVICES

A Renewable Energy Partner for a Greener Africa

CORPORATE PROFILE

WHAT WE VALUE

Commitment to quality

Professionalism

Fairness and respect for each other

**Honesty, openness and
transparency**

Tenacity, enthusiasm and initiative

Dedication

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ABOUT US

RMS is a Black owned company that specialises in technical, business management services and project development within the renewable industry in Africa.

Our key personnel has been in the industry since inception amassing a wealth of knowledge around its challenges.

We are motivated by making a difference through greener opportunities and in the belief that social, economic and environmental longevity are interconnected and presents exciting opportunities to bring energy to areas of Africa that may not have had the opportunity before.

With so many people on the continent without access to power, we would like to make a contribution to their wellbeing by supplying them with energy solutions from sustainable resources. The impact of sustainable energy on the standard of living of people cannot be over emphasised, from lit streets to working health and schooling facilities, all requiring a consistent energy supply.

We achieve this by continual innovation and understanding of the changes that happen within the renewable energy industry.

Our mission is to provide an answer to the worsening power crisis in the region and the need to introduce more sustainable sources of power, that have little if any, impact on the environment. Our vision is to become a renewable energy power and services provider in the Sub Sahara African region.



OUR SERVICES

RMS has a dedicated focus in the following areas:

Management Services

RMS is involved with the full scope of Renewable Energy Project development.

Renewable Energy projects matter. They shape our future cities and quality of life, creating a positive and lasting impact in the world. They transform possibilities and enable industrial and economic growth.

Business Management and Reporting

Project financed entities are generally operated on minimal but necessary cost. Specifically, they are not encumbered with undue costs of headcount. RMS therefore offers management services to manage the entire business on behalf of the shareholders and ensure that all necessary reporting and compliance of the project entities to their project documents is undertaken.

Technical and Operations Management

Our technical and operations services include reporting during EPC, Plant Operations and Maintenance and Advisory as well as Health and Safety.

Stakeholder Management

Your project is valuable to us and in order for it to grow thorough assessment and interested stakeholders are needed, some of our services here include Stakeholder Engagement and Community Laison.



MANAGEMENT SERVICES

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Renewable Energy projects matter. They shape our future cities and quality of life, creating a positive and lasting impact in the world. They transform possibilities and enable industrial and economic growth.

At RMS, we believe in Development,
By applying our comprehensive experience in Renewable Energy, we can transform your organisation into an efficient, renewable energy-powered site.

Every project's feasibility is assessed using carefully selected evaluation criteria. We take into account various technical, financial, operational and administrative factors, and accurately project both expenses and return on investment to minimise risk and uncertainty.

From planning and consulting, to engineering and design, through full EPC into asset management, RMS has the solutions to your renewable energy needs.

Management Services are a key feature of project financed entities giving the much required independence from the majority shareholders and the management team.

It ensures that governance structures are set up for the long term ensuring the business aspects as well as compliance of the Project/Transaction Documents are upheld in the operation of the plants.

ASSET MANAGEMENT SERVICES

Asset Management Services ensure all activities in the company are coordinated in an orderly fashion and that all the other services relating to the Management Services Agreement perform in accordance with the agreement. It ensures that all regular reporting is done in time and in accordance with set templates in Project Documents.

The asset managers liaise with the financiers' advisors such as the Agency who also coordinate the activities and the communication with the lenders. The Asset management function is key in ensuring that breaches are avoided on Project/Transaction documents, and this in turn avoids unnecessary dividend lock ups.

Most financiers have insisted on experienced and independent teams to manage project entities to ensure heightened levels of transparency in reporting and in the coordination of all the various activities of the companies.

TECHNICAL + OPERATIONS MANAGEMENT

PLANT OPERATIONS

- O&M Management
- Performance analysis & optimisation
- Contractor management
- Technical support.

PLANT OPERATIONS

- Lenders technical advisory
- Owners engineers
- Incident investigation & root cause analysis
- Technical reporting

SITE SUPPORT

- Health and Safety during construction
- Health and Safety during operations
- Environmental Strategy Formulation, implementation and compliance throughout the life of the plant
- Implement International Financing Conditions from financiers and ensure compliance
- Demolition and restoration Planning and Oversight

FINANCIAL MANAGEMENT AND REPORTING

Project financed entities are generally operated on minimal but necessary cost. Specifically, they are not encumbered with undue costs of headcount. RMS therefore offers management services to manage the entire business on behalf of the shareholders and ensure that all necessary reporting and compliance of the project entities to their project documents is undertaken. This would include the creation of business systems for the entities and the eventual financial, statutory and management reporting, and filing of all statutory requirements such as audits and taxes.

A lack of timely reporting in project financed companies often leads to many issues with senior lenders and so a handle on compliance to all the legal and financing documents is a critical aspect in the operation of a project financed company, as well as ensuring that the financial models forecasting the rest of the life of plants are accurately reflected.

Management services are provided during construction as well as the operational phase of the plants. The management services ensure proper management of all the key stakeholders of the business including the lenders, shareholders, the board, the banks, the plant operators and other service providers.

WORKING CAPITAL

- Planning for and management of cash resources in the business
- Withdrawal notice preparations
- Project Payment preparations
- Collections and invoicing
- Cash Forecasts
- Distributions Preparations

WORKING CAPITAL

- Maintaining financial records
- Preparation of financial statements
- Attendance to year end audits and other reviews
- Tax filing

FINANCIAL MODELLING

- Preparation of financial models
- Manage and review financial model updates during the EPC stage
- Review financial model during O&M phase

MANAGEMENT REPORTING

- Budgeting and financial planning
- Construction Cost Tracking
- Management Financial Analysis
- Board Financial Reports
- NERSA annual financial updates

LENDER AGREEMENTS

- Lender covenant calculations
- Lender Budget Submissions
- Unaudited Financial statements
- Expense Variance Reports

STAKEHOLDER AND COMMUNITY ENGAGEMENT

Stakeholders take the form of different people even communities involved at different levels of a project but are crucial to it at the stage that they are part of.

By ensuring that stakeholders are effectively involved in planning activities RMS can drive the best possible outcome for a project. We continually and transparently communicate with our stakeholders, as we acknowledge that they have advice, concerns, needs and valuable input that should be considered.

Involving stakeholders earlier in the process can help eliminate potential obstacles and save valuable time and money.

STAKEHOLDER ENGAGEMENT AND REPORTING

- IPP Office
- Department of Mineral Rights and Energy
- Eskom - Single Buyers Office
- Community Trust Administrators
- BEE Auditors
- Lenders
- Procurement Reporting

STAKEHOLDER AND COMMUNITY ENGAGEMENT

SOCIAL ECONOMIC AND ENTERPRISE DEVELOPMENT

- Planning for Local Content Achievement
- Implementation Agreement Requirements
- Initiative planning and management
- Economic Development Monitoring and Element Analysis as per IA
- Quarterly Reporting of Annexure A and Annexure B
- Contingent Liability/FLC Report
- Submission of ED plans for a certain contract Year
- Termination Points mitigations
- ED Advisory Services

COMMUNITY LIAISON

- Planning for Local Content Achievement
- Community needs assessment
- Engagement with Community over grievances
- Establish community communication strategies
- Prepare all social reports required by lenders
- Establish and communicate protocols with local traditional leadership
- Community engagement
- Community trust start-up and management

OUR LEADERSHIP TEAM



Cecilia Mulenga

Director: Finance and Strategy

Cecilia is a Fellow of the Certified Chartered Accountant (FCCA), with a Masters in Business Leadership (MBL) and a Bachelor in accountancy (BAcc); a business executive with over 23 years work experience, 21 years of post-articles experience and 19 years' experience in running financial organizations in media, mining, engineering and renewable energy sectors. Most of these have been with multi-national organizations.

She has been responsible for instituting and managing finance organisations at the executive level throughout her career. Experience has included oversight over all financial aspects of the organisations from both a local and a regional perspective. Experience has been in both operating and greenfield companies requiring finance functions and systems to be put together. This has included the oversight of M&A transactions as well

In the renewable energy sector, Cecilia has been involved from the bidding and construction of Round 1 and Round 2 of Solar projects under the REIPPPP, all through to the operation and asset management of the renewable assets. Cecilia has been in the renewable energy industry for over 9 years, setting up business as well as asset management systems for different plants.



Ndivhu Mamphwe

Director: Business Development and Stakeholder Relations

A highly competent and experienced person with a proven track record having worked for some of the country's well respected blue-chip companies in critical positions for over 13 years of which 6 years is in the Renewable energy industry.

Ndivhu Mamphwe has a Postgraduate Diploma in Management, experience in Economic Development advisory services, Project Financing, Stakeholder Engagement, Due Diligence, Cost Managements, Business Planning, Shareholder Reporting with footprint within Banking, Properties, Parastatal and Energy Industries (covering Mining, Petroleum, Gas, Oil, Chemicals and Renewable Energy).



OUR MANAGEMENT TEAM



Tanya S Lee

Financial Manager

Tanya is an experienced professional in business accounting having completed a CIMA Diploma and in the process of becoming CGMA CIMA qualified. She has over 15 years' experience in financial accounting having worked in different industries; an expert in implementing controls that identifies and minimizes financial risk as well as drives business value.



Khutso Grace Ncube CA(SA)

Financial Accountant

Khutso is a qualified Chartered accountant who has worked as a manager audit in audit firms. She is responsible for all technical financial reporting and ensuring that financial systems and controls are in place to ensure accuracy and credibility of information.



Anna Letsoalo

Economic Development Manager

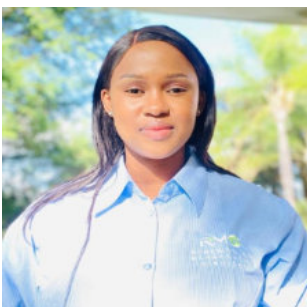
Anna works closely with communities as Community Liaison officer to ensure the requirements of the Implementation Agreements are met by the IPPs. Anna has successfully implemented many community projects for IPPs with one achieving a nomination for the SA productivity award. She is also responsible for all socio economic and enterprise development initiatives required under the IA.



Clement Mathala

Site Manager, Electrical Engineer

Clement has over 9 years' experience in renewables with a specialisation in managing solar plants. Clement oversees the O&M teams on site and is responsible for all technical oversight, operations and reporting on the plant performance.



Ontlametse Nakana

Community Liaison officer_De Aar

Ontlametse has a degree in Social Development, and has extensive experience in implementing community projects and initiatives under the Department of Social Development. She is responsible for the implementation of all socio-economic and enterprise developments in the communities of the Solar Capital De Aar Project.



Matt Ngobeni

Head of health, Safety and Environmental

Highly qualified and competent personnel in the natural science field and supplemented by various qualifications ranging from a BSC in Agriculture, Honours degree in Environmental Management, undergraduate Diploma in Agriculture, postgraduate Diploma in Business Management and a Master of Business Administration, training on the Handling, Transportation and Storage of Dangerous Goods, NOSA training on Hazard identification and risk assessment (HIRA) and training in Environmental Systems Auditing. The combined experience spans from over 12 years of successful implementation and auditing compliance on legal obligations on Environmental Management Systems (EMS) on Health, Safety and Environmental compliance in the energy industry (generation and distribution), transport & logistics industry, pollution recovery, response and remediation, mining industry, manufacturing industry, telecommunications industry, construction industry, Health Care and Pharmaceutical Industry, Electronics, Solid and Liquid Waste Management Industry (Generation, Collection, Recovery, Treatment & Disposal), Pollution Remediation ,Industry, and the Marine Environment.



Pogisho Dipitso

Site Manager_Solar Capital De Aar

An electrical engineer with Baccalaureus Technology (Heavy Current) and National Diploma Electrical Engineering (Heavy Current) from Central University of Technology. over 10 years experienced electrical engineer in site supervision of both wind and solar plants, as well as construction sites supervising and checking quality of electrical installation with regard to electrical designs of the plant, proficient in managing up to 132V infrastructure, substation testing and maintenance, a GMR2.7 appointee, managing and reporting of site operations and management of O&M as well as other subcontractors on site

STATEMENT OF EXPERIENCE

MANAGEMENT SERVICES

RMS has provided management services (Operations, Technical, Financial and Economic Development, Stakeholder engagement) on the following projects in the past four years:

- Solar Capital De Aar (86.25MW)
- Witkop Solar Project (33MW)
- Soutpan Solar project (30M)
- Boshof Solar Project (66MW)
- Aries Solar Project (10MW)
- Konkoonsies Solar Project (10MW)
- Klipheuwel Wind Farm (27MW)
- Paliesheuwel Trust (82.5MW)
- Tom Burke Community Trusts (66MW)

RMS provides part management services to the following of Enel Green Power South Africa's projects; four wind and two solar pv projects;

- Electra Solar Project (82.5MW)
- Nojoli Wind Farm project (88M)
- Nxuba Wind Farm (140MW)
- Tom Burke Solar Project (66MW)
- Oyster Bay Wind Farm (140MW)
- Paliesheuwel Trust (82.5MW)
- Tom Burke Community Trusts (66MW)

We further administrated the Community Trusts for the following of Enel Green Power South Africa's projects;

- Paliesheuwel Trust (82.5MW)
- Tom Burke Community Trusts (66MW)

RMS also performs post environmental authorisation systems implementation

- Upgrade Energy South Africa

KEY COMPANY DETAILS

COMPANY NAME

Renewables Management Services Pty Ltd

REGISTRATION NUMBER

2018/365225/07

BEE STATUS

Level 2

ADDRESS

Suite 10, First Floor
Sandton Gate
7 Minerva Avenue
Glenadrienne
Sandton
Johannesburg, 2196

OFFICE LANDLINE

+27 11 568 6206

ADMIN EMAIL

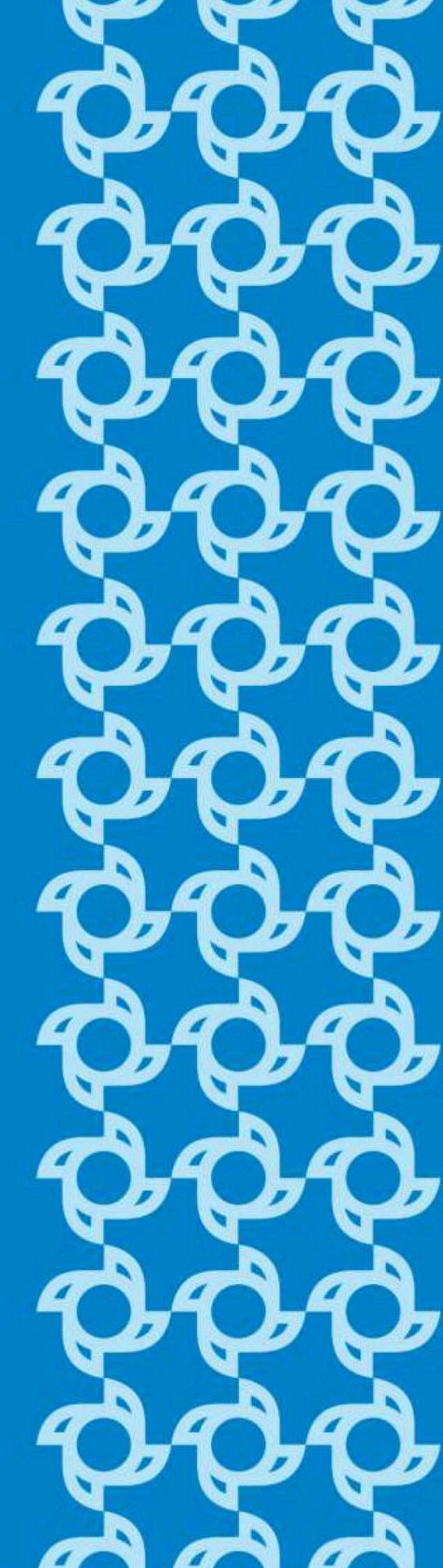
info@rmsholdings.co.za

WEBSITE

www.rmsholdings.co.za



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